

**Amanda Kass**  
Akass6@uic.edu

## **EDUCATION**

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### **PhD, Urban Planning and Policy**

Graduation: August 2021

The University of Illinois at Chicago — Chicago, IL

Dissertation: *Profit and Precarity: Real Estate Investing After the Global Financial Crisis*

Committee: Brenda Parker (Chair and Advisor), Janet Smith, Phil Ashton, Cedric Johnson, and Rachel Weber

### **MA, Geography**

Graduation: December 2011

The University of Colorado at Boulder — Boulder, CO

Master's Thesis: *Rebuilding Houses or Rebuilding Haiti? Post-Earthquake Reconstruction Efforts and the Reinscription of Inequality*

### **BA, Geography and International Studies**

Graduation: June 2008

The Ohio State University — Columbus, OH

Graduation with Distinction: Completed undergraduate honors thesis in Geography

## **EMPLOYMENT**

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### **Full-Time Positions**

*Government Finance Research Center, College of Urban Planning and Public Affairs, University of Illinois at Chicago*

Associate Director, July 2018 - Current

*Center for Municipal Finance, Harris Public Policy, University of Chicago*

Assistant Director, August 2016 - June 2018

- 2017-2018 Dean's Excellence Award recipient

*Center for Tax and Budget Accountability*

Research Director, September 2014 - August 2016

Budget Director and Pension Specialist, September 2013 - August 2014

Research and Policy Specialist, Pensions & Local Government, November 2011 - August 2013

### **Affiliations and Visiting Appointments**

*Department of Public Administration, College of Urban Planning and Public Affairs, University of Illinois at Chicago*

Research Professor, December 2021-Current

*Institute of Government and Public Affairs, University of Illinois System*

Affiliate, February 2021 – Current

## **SCHOLARSHIP AND RESEARCH**

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## **ACADEMIC PUBLICATIONS**

### **ARTICLES (PEER-REVIEW)**

1. Rocco, Philip and **Amanda Kass**. “Flexible Aid in an Uncertain World: The Coronavirus State and Local Fiscal Recovery Funds Program.” *State and Local Government Review*. Published electronically May 11, 2022, doi.org/10.1177/0160323X221101005.
2. **Kass, Amanda**, Andrew Crosby, and Brenda Parker. “A Vicious Cycle: Fiscal Intervention, Pension Underfunding, and Instability in (Re)Making Racialized Geographies.” *Environment and Planning A*. Published electronically March 16, 2022. doi.org/10.1177/0308518X221084995.
3. August, Martine\*, Dan Cohen\*, Martin Danyluk\*, **Amanda Kass\***, Sage Ponder\*, and Emily Rosenman\*. 2020 “Reimagining Geographies of Public Finance.” *Progress in Human Geography*, Advance online publication. doi:10.1177/03091325211054963 \*Authors contributed equally to this paper
4. Rogers, D., Herbert, M., Whitzman, C., McCann, E., Maginn, P.J., Watts, B., Alam, A., Pill, M., Keil, R., Dreher, T., Novacevski, M., Byrne, J., Osborne, N., Büdenbender, M., Alizadeh, T., Murray, K., Dombroski, K., Prasad, D., Connolly, C., **Kass, A.**, Dale, E., Murray, C. and Caldis, S. 2020. “The City Under COVID-19: Podcasting As Digital Methodology” *Tijds. voor econ. en Soc. Geog.*, 111: 434-450. doi:10.1111/tesg.12426
5. **Kass, Amanda**. 2020. “Working with Financial Data as a Critical Geographer” *Geographical Review* 110 (1-2): 104-116.
6. **Kass, Amanda**. 2020. “How Many Illinois Public Safety Pension Systems Risk Running Out of Assets?” *Illinois Municipal Policy Journal* 5(1): 131-140. <https://www.iml.org/file.cfm?key=20326>
7. **Kass, Amanda\***, Martin J. Luby\*, and Rachel Weber\*. 2019. “Taking a Risk: Explaining the Use of Complex Debt Finance by the Chicago Public Schools” *Urban Affairs Review* 55(4): 1035-1069. doi:10.1177/1078087417748782  
\*Authors contributed equally to this paper

### **BOOK CHAPTERS**

1. Weber, Rachel, **Amanda Kass** and Sara Hinkley. “Devolution and Debt: Financing Public Facilities in an Age of Austerity” in *Private Metropolis: The Eclipse of Local Democratic Governance*. Edited by Dennis R. Judd, Evan McKenzie, and Alba Alexander. Minneapolis: University of Minnesota Press, 2021.

### **BOOK REVIEWS**

1. **Kass, Amanda**. “Review of Neoliberal Cities: The Remaking of Postwar Urban America.” *Journal of Planning History*, accepted August 16, 2021.

## **MANUSCRIPTS UNDER REVIEW**

1. **Kass, Amanda**, Christiana McFarland, Farhad Omeyr, and Michael Pagano. “Municipalities in the Intergovernmental Revenue System: The Federal Government’s Stabilization Function?” for *Research Handbook on City and Municipal Finance*. Edited by Craig L. Johnson, Tima T. Moldogaziev and Justin M. Ross, under review

## **POLICY BRIEFS AND RESEARCH REPORTS**

1. **Kass, Amanda**, Philip Rocco, and Isabella Romano. (2021). Strengthening Local Government Finances: State and Federal Aid Policies for a Crisis Era. April. Government Finance Research Center, Chicago: University of Illinois at Chicago. [https://gfrc.uic.edu/wp-content/uploads/sites/188/2021/04/GFRC\\_Strengthening-Local-Government-Finances.pdf](https://gfrc.uic.edu/wp-content/uploads/sites/188/2021/04/GFRC_Strengthening-Local-Government-Finances.pdf)
2. **Kass, Amanda** and Isabella Romano. (2020). Slow To Spend? State Approaches To Allocating Federal Coronavirus Relief Funds. November. Government Finance Research Center, Chicago: University of Illinois at Chicago. <https://gfrc.uic.edu/slow-to-spend-state-approaches-to-allocating-federal-coronavirus-relief-funds/>
3. **Kass, Amanda**, Mike Pagano, and Farhad Kaab Omeyr. (2020). How States Provide Cities with General Revenue: An Analysis of Unrestricted State Aid. September. Lincoln Institute of Land Policy. <https://www.lincolninst.edu/publications/working-papers/how-states-provide-cities-general-revenue>
4. Merriman, David, Kenneth Kriz, and **Amanda Kass** (2020). What Policymakers Should Know About the Fiscal Impact of COVID-19 on Illinois. April 9. Institute of Government and Public Affairs, Springfield: University of Illinois System. <https://igpa.uillinois.edu/report/what-policymakers-should-know-about-fiscal-impact-covid-19-illinois>
5. **Kass, Amanda** and Andy Crosby. (2019). Life Preservers or Anchors? An Examination of State Intervention in Municipal Pension Funding in Illinois. July. Government Finance Research Center, Chicago: University of Illinois at Chicago.
6. Bruno, Robert, **Amanda Kass**, and David Merriman. (2019). A “Pension Crisis” Mentality Won’t Help: Thinking Differently About Illinois’ Retirement Systems. February 19. Government Finance Research Center, Chicago: University of Illinois at Chicago.
7. **Kass, Amanda** and Jared Reynolds. (2018). From High to Low: Understanding How the Education Retirement Board of New Mexico Became Underfunded. January. Center for Municipal Finance. Chicago: The University of Chicago, Harris School of Public Policy. [https://harris.uchicago.edu/files/inline-files/From%20High%20to%20Low\\_Understanding%20How%20the%20Education%20Retirement%20Board%20of%20New%20Mexico%20Became%20Underfunded.pdf](https://harris.uchicago.edu/files/inline-files/From%20High%20to%20Low_Understanding%20How%20the%20Education%20Retirement%20Board%20of%20New%20Mexico%20Became%20Underfunded.pdf)
8. **Kass, Amanda** and Jared Reynolds. (2017). From High to Low: Understanding How the Pennsylvania Public School Employees’ Retirement System Became Underfunded. July. Center for Municipal Finance. Chicago: The University of Chicago, Harris School of Public Policy. [https://harris.uchicago.edu/files/inline-files/PATeachers\\_Final.pdf](https://harris.uchicago.edu/files/inline-files/PATeachers_Final.pdf)

9. **Kass, Amanda.** (2016). More Questions than Answers: Illinois Transportation Taxes and Fees Lockbox Amendment. October. Center for Municipal Finance. Chicago: The University of Chicago, Harris School of Public Policy. [https://harris.uchicago.edu/files/inline-files/CMFComment\\_LockboxAmendment.pdf](https://harris.uchicago.edu/files/inline-files/CMFComment_LockboxAmendment.pdf)
10. Martire, Ralph, Bobby Otter, and **Amanda Kass.** (2016). Illinois on Autopilot, the Reality of FY2016. February. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/illinois-autopilot-reality-fy2016>
11. Martire, Ralph and **Amanda Kass.** (2016). Public Pensions: Frequently Asked Questions. January. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/public-pensions-frequently-asked-questions>
12. Hansen, Evan, Kendra Hatcher, Meghan Betcher, Rory McIlmoil, and **Amanda Kass.** (2015). Capturing Resource Wealth to Invest in the Future: Possible Structures and Potential Benefits of an Illinois Coal Severance Tax. October. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/capturing-resource-wealth-invest-future-possible-structures-and-potential-benefits-illinois>
13. Martire, Ralph, Bobby Otter, **Amanda Kass,** Vasyl Markus and Deborah Olaleye. (2015). It Is All About the Revenue: Why Both Current FY2016 General Fund Budget Proposals Fall Short. August. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/it-all-about-revenue-common-sense-solution-illinois%E2%80%99-fiscal-solvency>
14. Martire, Ralph, Bobby Otter, and **Amanda Kass.** (2014). Issue Brief: The Pending FY2016 Fiscal Cliff. December. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/issue-brief-pending-fy2016-fiscal-cliff>
15. Martire, Ralph, **Amanda Kass,** and Bobby Otter. (2014). CTBA Analysis of Bruce Rauner’s “Bring Back Blueprint.” August. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/ctba-analysis-bruce-rauner%E2%80%99s-%E2%80%9Cbring-back-blueprint%E2%80%9D>
16. Martire, Ralph, **Amanda Kass,** and Bobby Otter. (2014). A Fiscal Review of the Chicago Housing Authority. July. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/fiscal-review-chicago-housing-authority>
17. Martire, Ralph and **Amanda Kass.** (2014). Fact Sheet: The High Cost of Doing Nothing. June. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/fact-sheet-high-cost-doing-nothing>
18. Martire, Ralph, Bobby Otter, **Amanda Kass,** Nancy Lopez, and Will Dickey. (2014). Analysis of the Proposed FY2015 Illinois General Fund Budget. May. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/analysis-proposed-fy2015-illinois-general-fund-budget-0>
19. Martire, Ralph, **Amanda Kass,** Bobby Otter, and Jennifer Lozano. (2014). Good for Business: How Illinois Can Best Support Small Business. April. Chicago: Center for Tax and Budget Accountability. [https://www.ctbaonline.org/reports?by\\_year%5Bvalue%5D%5Byear%5D=2014&by\\_date%5Bmin%5D%5Bdate%5D=&by\\_date%5Bmax%5D%5Bdate%5D=2021-10-08&by\\_word=&page=1](https://www.ctbaonline.org/reports?by_year%5Bvalue%5D%5Byear%5D=2014&by_date%5Bmin%5D%5Bdate%5D=&by_date%5Bmax%5D%5Bdate%5D=2021-10-08&by_word=&page=1)

20. Martire, Ralph and **Amanda Kass**. (2014). The Millionaire Migration Myth: Why a Fair, Graduated Rate Income Tax Won't Drive Away Millionaires. March. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/millionaire-migration-myth-why-fair-graduated-rate-income-tax-won%E2%80%99t-drive-away-millionaires>
21. Martire, Ralph, **Amanda Kass**, Bobby Otter, and Jennifer Lozano. (2013). Analysis of the FY2014 Illinois General Fund Budget. October. Chicago: Center for Tax and Budget Accountability.
22. Martire, Ralph, Bobby Otter, and **Amanda Kass**. (2013). Analysis of Proposed FY2014 Chicago Public Schools Budget. August. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/analysis-proposed-fy2014-chicago-public-schools-budget>
23. Martire, Ralph, **Amanda Kass**, Bobby Otter, and Jennifer Lozano. (2013). The Illinois State Budget and Tax Primer. March. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/illinois-state-budget-and-tax-primer>
24. **Kass, Amanda**. (2012). HJRCA 49: A Constitutional Amendment Regarding the Rules Governing Pension Benefit Increases. August. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/hjrca-49-constitutional-amendment-regarding-rules-governing-pension-benefit-increases>
25. **Kass, Amanda**. (2012). Analysis of the Governor's Office of Management and Budget's *Pension Stabilization Summary*. August. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/issue-brief-analysis-governor%E2%80%99s-office-management-and-budget%E2%80%99s-pension-stabilization-summary>
26. **Kass, Amanda**. (2012). Issue Brief: Shifting the Normal Cost & Employer "Pick-Ups" for Teachers. March. Chicago: Center for Tax and Budget Accountability. <https://www.ctbaonline.org/reports/issue-brief-shifting-normal-cost-employer-pick-ups-teachers>

## **AWARDS, FELLOWSHIPS, GRANTS AND HONORS**

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### **EXTERNAL CONTRACTS, FUNDING, AND GRANTS**

#### *CURRENT*

1. **Amanda Kass** (co-PI) and Philip Rocco (co-PI). Local Governments' Use of ARPA Funds on Policing, Violence Prevention, and Criminal Justice Reform. The Joyce Foundation, Chicago, Illinois. Total funding, \$217,863.
2. Carroll, Deborah (co-PI) and **Amanda Kass** (co-PI). Municipal Water Rate Setting Practices in Illinois. The State of Illinois. Total funding, \$769,000

#### *COMPLETED*

1. Pagano, Michael (PI), Robert Chirinko, **Amanda Kass**, and Yonghong Wu. (September 2020-March 2021). Strategic Thinking: State Fiscal Policy Possibilities in the Covid-19 Era. The Joyce Foundation, Chicago, Illinois, Total funding, \$75,000.
2. Pagano, Michael and **Amanda Kass**. (July 2020-March 2021). Financial Condition Assessment Project. The Metropolitan Planning Council, Chicago, Illinois. Total Funding, \$10,000.

3. Pagano, Michael (PI) and **Amanda Kass**. (February 2020-September 2020). State Revenue Sharing to Municipalities, Lincoln Institute of Land Policy, Washington, DC. Total Funding, \$30,000

### **AWARDS, FELLOWSHIPS, AND HONORS**

1. *Delegate, 2020 Summer Institute in Economic Geography in Montreal (SIEG)*, postponed due to COVID-19
2. *Evelyn L. Pruitt National Fellowship for Dissertation Research*, 2018-2019, Society of Women Geographers (\$9,200).
3. *Urban Planning and Policy Scholar Award*, tuition and stipend, 2014-2016, University of Illinois at Chicago.
4. *Mabel Duncan Memorial Scholarship*, 2010, University of Colorado at Boulder
5. *Huntington Award Winner*, 2008, The Ohio State University, Department of Geography. Departmental award for recognition of scholarly achievement, professional development, and departmental service by undergraduate Geography Majors

### **PRESENTATIONS**

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### **ACADEMIC CONFERENCES**

1. "When is a Crisis a Crisis? An Examination of Pension Underfunding and State Intervention in Suburban Communities." Paper co-authored with Andrew Crosby at American Association of Geographers Annual Conference, Washington DC, 2019.
2. "When is a Crisis a Crisis? An Examination of Pension Underfunding and State Intervention in Suburban Communities." Paper co-authored with Andrew Crosby at Urban Affairs Association Annual Meeting, Los Angeles, CA, 2019.
3. "Life Preservers or Anchors? An Examination of State Intervention in Municipal Pension Funding in Illinois." Paper co-authored with Andrew Crosby at Association for Budgeting & Financial Management Annual Conference, Denver, CO, 2018.
4. "The Politics of Public Housing Policy Devolution: Critical Perspectives on HUD's Moving to Work Demonstration." Paper co-authored with Amy Khare at Urban Affairs Association Annual Meeting, San Diego, CA, 2016.
5. "Innovation Districts: Economic Development Innovation or Shiny New Bottle?" Paper presented with Josh Drucker at Association of Collegiate Schools of Planning Annual Meeting, Houston, TX.
6. "What's Being Valued? Understanding the Policy Decisions of the Chicago Housing Authority." Paper presented at American Association of Geographers Annual Conference, Chicago, IL, 2015.
7. "'Tent Cities' in Haiti: A Gendered Analysis." Paper presented at American Association of Geographers Annual Conference, Seattle, WA, 2011

## INVITED PANELS AND TALKS

1. “Strengthening Local Government Finance: State and Federal Aid for a Crisis Era.” Community Development and Policy Studies, Federal Reserve Bank of Chicago, Virtual – September 14, 2021.
2. “State & City Finances in the Wake of COVID-19.” State and Local Working Group, National Low Income Housing Coalition, Virtual, September 23, 2020.
3. “What Might Happen to Public Pensions in the Wake of COVID-19? Teasing Apart Material Issues from Politics.” Summer Wealth Series, Jain Family Institute, Virtual, August 2020.  
<https://www.youtube.com/watch?v=2sAD6z9jUnQ>
4. “Life Preservers or Anchors? Illinois Pension Intercept.” Associated Fire Fighters of Illinois, Bloomington, IL - October 2019.
5. “A “Pension Crisis” Mentality Won’t Help: Thinking Differently About Illinois’ Retirement Systems.” State Universities Annuitants Association, Springfield, IL - June 2019.
6. “Who is Really Going to Pay the State’s Debt?” Illinois Humanities Council, Chicago, IL - March 2015.
7. Panelist, Information Management Network Midwest Public Funds Summit, Chicago, IL - June 2013.
8. “Public Pensions - Status and Solutions.” League of Women Voters-Lake Forest/Lake Bluff Area - October 2012.

## MEDIA

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### BLOGS, COLUMNS, AND EDITORIALS (AUTHORED)

1. **Kass, Amanda** and Philip Rocco. “Will recovery funds really allow state and local governments to build back better?” *Notes on the Crises* (guest commentary), June 25, 2021. [Link](#).
2. **Kass, Amanda** and Philip Rocco. “The Myth of ‘Unnecessary’ Federal Aid to State and Local Governments.” Opinion. *Governing*, March 3, 2021. [Link](#).
3. **Kass, Amanda**. “What Might Happen To Public Pensions In The Wake Of Covid-19?” Blog. *Government Finance Research Center*, May 11, 2020. [Link](#).
4. **Kass, Amanda**. “COVID-19’s Implications for State and Local Governments’ Revenue Collections” Blog. *Government Finance Research Center*, April 6, 2020. [Link](#).
5. Merriman, David and **Amanda Kass**. “Do states with graduated structures change tax rates more frequently than states with a flat structure?” Blog. *Government Finance Research Center*, April 6, 2020. [Link](#).
6. **Kass, Amanda**. “Is consolidating the assets of Illinois’ public pension funds a good idea?” Opinion. *Crain’s Business Chicago*, October 16, 2019. [Link](#).

7. **Kass, Amanda.** “Hasty, shortsighted reforms make for more pension pain later.” Opinion. *Crain’s Business Chicago Forum*, June 20, 2019. [Link](#).
8. **Kass, Amanda.** “Thorny Property Politics: Cook County’s 2018 Democratic Primary for Assessor.” *Urban Affairs Forum*, October 30, 2018. [Link](#).
9. **Kass, Amanda.** “Memo to the next mayor: Chicago’s pension pain is about to get sharper.” Opinion. *Crain’s Business Chicago*, September 10, 2018. [Link](#).
10. **Kass, Amanda.** “Why Illinois’s Non-Budget Is Actually the Worst Budget Ever.” *Chicago Magazine*, May 30, 2017. [Link](#). \*Finalist for the City and Regional Magazine Association’s 2018 Civic Journalism award.
11. Martire, Ralph and **Amanda Kass.** “Bad news, Illinois: Pension deal didn't actually solve anything.” Opinion. *Crain's Business Chicago*, December 6, 2013. [Link](#).

### **NEWSPAPERS, RADIO, AND TELEVISION (SELECTED; QUOTED AND CITED)**

LexisNexis lists over 100 articles in media outlets quoting me and/or citing my work in print/internet outlets, including the *Associated Press*, *Bond Buyer*, *Bloomberg*, *Chicago Tribune*, and *New York Times*. In addition, I have been interviewed on and/or had my work cited in television and radio. Examples since 2013 include:

“A Chicago Bears stadium in Arlington Heights could get public help, village’s mayor says, but resources are limited,” *Chicago Tribune*, April 4, 2022. <https://www.chicagotribune.com/news/breaking/ct-chicago-bears-arlington-heights-stadium-financing-20220404-iw62ca7zarhh5hpiobpcjawmka-story.html>

“American Police Say Officers Are Quitting in Drove. Federal Data Says Otherwise,” *Time*, September 1, 2021 (updated September 4). <https://time.com/6093684/police-quitting-federal-data/>

“The Recession Is About to Slam Cities. Not Just the Blue-State Ones,” *New York Times*, August 17, 2020. <https://www.nytimes.com/2020/08/17/upshot/pandemic-recession-cities-fiscal-shortfall.html#:~:text=to%20Slam%20Cities,-,Not%20Just%20the%20Blue%2DState%20Ones.,assistance%20will%20face%20particular%20distresses>.

“Pension vise tightens on Illinois towns,” *Crain’s Chicago Business*, October 30, 2019.

“Gov. J.B. Pritzker proposes consolidation of suburban and downstate police and firefighter pension funds,” *Chicago Tribune*, October 10, 2019.

“Chicago research center wants to make a mark on government finance policy,” *The Bond Buyer*, July 24, 2018.

“Why Illinois Is Closing in on 700 Days Without a Budget?” *Chicago Magazine*, May 26, 2017.

“News Analysis: Massive State and Local Pension Debt Often Means Higher Taxes,” *Tax Analysts*, September 20, 2016.

“Rauner Inherits Illinois Downgraded by Bond Market: Muni Credit,” *Bloomberg*, November 13, 2014.



“Testy Illinois governor race holds no cure for state finances,” *Reuters*, October 31, 2014.

“Illinois pension battle could create deeper fiscal hole,” *Associated Press*, December 1, 2013.

## **PROFESSIONAL SERVICE AND SKILLS**

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Ad hoc manuscript reviewer: *Housing Policy and Debate*; *Local Economy*; *Urban Affairs Review*

## **PROFESSIONAL ASSOCIATIONS**

American Association of Geographers (AAG)  
Association for Budgeting & Financial Management (ABFM)  
Scholars Strategy Network (SSN)  
Urban Affairs Association (UAA)

## **SKILLS**

ArcGIS, Microsoft Excel, qGIS, STATA

## **TEACHING**

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University of Chicago

- PPHA 32530: The Fundamentals of Municipal Bonds Spring; graduate course (TA, Spring 2017)

University of Colorado at Boulder

- Geography 3682: Geography of International Development; undergraduate course (TA, Summer 2011)
- Geography 3612: Geography of American Cities; undergraduate course (TA, Spring 2011)
- Geography 2002: Geographies of Global Change; undergraduate course (TA, Spring 2010)
- Geography 1992: Introduction to Human Geography; undergraduate course (TA, Fall 2009; TA, Fall 2010)

University of Illinois at Chicago

- Guest Lecturer, Public Administration 561: Intergovernmental Management; graduate course (March 18, 2021). Discussed COVID-19’s fiscal impact, state-local aid programs, and public pensions.
- Guest Lecturer, Urban Planning and Policy: Urban Space, Place and Institutions; graduate course (October 11, 2021). Discussed COVID-19’s fiscal impact, the City of Chicago’s finances, and my research methodology (critical financial analysis).